

# PUBLIC INTEREST DISCLOSURE POLICY and PROCEDURE



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## Policy statement

The Land Access Ombudsman (LAO) is committed to fostering an ethical, transparent culture. In pursuit of this, the LAO values the disclosure of information about suspected wrongdoing in the public sector so that it can be properly assessed and, if necessary, appropriately investigated. The LAO will provide support to an employee or others who make disclosures about matters in the public interest. This policy and procedure demonstrates this commitment, and ensures that practical and effective procedures are implemented which comply with the requirements of the [Public Interest Disclosure Act 2010](#) (PID Act).

## Purpose

The purpose of this policy and procedure is to:

- promote the public interest by facilitating Public Interest Disclosures (PIDs) of wrongdoing
- ensure that PIDs are properly assessed and, where appropriate, properly investigated and dealt with
- ensure appropriate consideration is given to the interests of persons who are the subject of a PID
- ensure protection from reprisal is afforded to persons making PIDs.

As required under the PID Act, the Chief Executive Officer will implement procedures to ensure that:

- any public officer who makes a PID is given appropriate support
- PIDs made to the LAO are properly assessed and, where appropriate, properly investigated and dealt with
- appropriate action is taken in relation to any wrongdoing which is the subject of a PID
- a management program for PIDs made to the LAO, consistent with the standards issued by the Queensland Ombudsman, is developed and implemented
- public officers who make PIDs are offered protection from reprisal by the LAO or other public officers of the LAO.

The LAO's Public Interest Disclosure Procedure is available publicly at [www.lao.org.au](http://www.lao.org.au). The LAO's Public Interest Disclosure Policy and Procedure is reviewed annually and updated as required to ensure it meets the requirements of the PID Act and the standards issued by the Queensland Ombudsman.

## Scope

This policy and procedure applies to all employees of the LAO and members of the public seeking to make a PID about the conduct of the Land Access Ombudsman or any officer of the LAO.

## PID Management Program

The Land Access Ombudsman has overall responsibility for ensuring that the LAO develops, implements, and maintains a PID management program. The LAO PID management program encompasses:

- commitment to encouraging the internal reporting of wrongdoing
- senior management endorsement of the value to the LAO of PIDs and the proper management of PIDs

- a communication strategy to raise awareness among employees about PIDs and the LAO's PID procedure
- a training strategy to give employees access to training about how to make a PID, information on the support available to a discloser, and advice on how PIDs will be managed
- specialist training and awareness about PIDs for senior management and other staff who may receive or manage PIDs, disclosers or workplace issues relating to PIDs
- the appointment of a specialist officer/unit to be responsible for issues related to the management of PIDs
- ensuring effective systems and procedures are in place so that issues and outcomes from PIDs inform improvements to service delivery, business processes and internal controls
- regular review of the Public Interest Disclosure Procedure and evaluation of the effectiveness of the PID management program.

The Land Access Ombudsman has designated the following roles and responsibilities for managing PIDs within the LAO:

| Role:                    | Responsibilities:  | Officer:  |
|--------------------------|--|---|
| PID Coordinator          | <ul style="list-style-type: none"> <li>▪ principal contact for PID issues within the LAO</li> <li>▪ document and manage implementation of PID management program</li> <li>▪ review and update PID procedure annually</li> <li>▪ maintain and update internal records of PIDs received</li> <li>▪ report data on PIDs to Queensland Ombudsman</li> <li>▪ assess PIDs received</li> <li>▪ provide acknowledgment of receipt of PID to discloser</li> <li>▪ undertake risk assessments in consultation with disclosers and other relevant officers</li> <li>▪ liaise with other agencies about referral of PIDs</li> <li>▪ allocate Investigator and Support Officer to PID matter</li> </ul> | Senior Dispute Resolution Officer<br>Contact:<br><b>By post:</b><br>Att: PID Coordinator<br>Office of the Land Access Ombudsman<br>Reply Paid 87700<br>PO Box 15148<br>City East QLD 4002<br><br><b>By email:</b><br><a href="mailto:corporatelao@lao.org.au">corporatelao@lao.org.au</a><br><br><b>By phone:</b><br>07 3181 2411<br><br><b>In person:</b><br>Level 16, 53 Albert Street, Brisbane - please phone first for an appointment. |
| Investigator             | <ul style="list-style-type: none"> <li>▪ conduct investigation of information in PID in accordance with terms of reference</li> <li>▪ prepare report for delegated decision-maker</li> </ul>   | An appropriate internal or external investigator will be appointed for each PID investigated depending upon the type of disclosure and other relevant considerations  |
| Delegated decision-maker | Review investigation report and determine whether alleged wrongdoing is substantiated  | An appropriate decision-maker will be appointed for each PID investigated   |

## What is a Public Interest Disclosure?

Under the PID Act, any person can make a disclosure about a:

- substantial and specific danger to the health or safety of a person with a disability
- the commission of an offence, or contravention of a condition imposed under a provision of legislation mentioned in Schedule 2 of the PID Act, if the offence or contravention would be a substantial and specific danger to the environment
- reprisal because of a belief that a person has made or intends to make a disclosure.

In addition, public sector officers can make a disclosure about the following public interest matters:

- corrupt conduct
- maladministration that adversely affects a person's interests in a substantial and specific way
- a substantial misuse of public resources
- a substantial and specific danger to public health or safety
- substantial and specific danger to the environment.

A discloser can have either a 'reasonable belief' that wrongdoing has occurred or provide evidence which tends to show the wrongdoing has occurred.

A disclosure amounts to a PID and is covered by the PID Act even if the:

- discloser reports the information as part of their duties – such as an auditor reporting a fraud or an occupational health and safety officer reporting a safety breach
- disclosure is made anonymously – the discloser is not required to give their name or any identifying information
- discloser has not identified the material as a PID – it is up to the LAO to assess information received and decide if it is a PID
- disclosure is unsubstantiated following investigation – the discloser is protected when the information they provide is assessed as a PID, whether it is subsequently investigated or found to be substantiated.

It is an offence under the PID Act to intentionally give false or misleading information intending it be acted on as a PID. Employees may be subject to disciplinary action for intentionally giving false or misleading information in a PID, or during an investigation into a PID.

## Why make a PID?

Employees who are prepared to speak up about public sector misconduct, wastage of public funds, suspected unlawful activity or danger to health, safety or the environment can be the most important sources of information to identify and address problems in public sector administration. The LAO supports the disclosure of information about wrongdoing because:

- implementing systems for reporting and dealing with wrongdoing contributes to the integrity of the LAO
- the outcomes of PIDs can include improvements to systems that prevent fraud and other economic loss to the PID
- the community's trust in public administration is strengthened by having strong processes in place for reporting wrongdoing.

When making a PID the discloser receives the protections provided under the PID Act, including:

- confidentiality – the discloser’s name and other identifying information will be protected to the extent possible
- protection against reprisal – the discloser is protected from unfair treatment by the LAO and employees of the LAO because of making the PID
- immunity from liability – the discloser cannot be prosecuted for disclosing the information but is not exempt from action if they have engaged in wrongdoing
- protection from defamation – the discloser has a defence against an accusation of defamation by any subject officer.

## Who can a PID be disclosed to?

A PID must be made to the ‘proper authority’ to receive disclosures of the type being made.

Disclosers are encouraged to make a disclosure to an appropriate officer of the LAO first. If the matter is not resolved, or the discloser is concerned about confidentiality, the disclosure may be made to another appropriate agency.

| Who to contact within the LAO   | Other agencies that can receive PIDs  |
|---|---|
| <p>Any person (including employees) can make a disclosure to:</p> <ul style="list-style-type: none"> <li>• any person in a supervisory or management position</li> <li>• the Land Access Ombudsman</li> </ul> | <p>Disclosures can be made to an agency that has a responsibility for investigating the information disclosed:</p> <ul style="list-style-type: none"> <li>• Crime and Corruption Commission (CCC) for disclosures about corrupt conduct including reprisal</li> <li>• Queensland Ombudsman for disclosures about maladministration</li> <li>• Queensland Audit Office for disclosures about a substantial misuse of resources</li> <li>• Department of Children, Youth Justice and Multicultural Affairs for disclosures about danger to the health and safety of a child or young person with a disability</li> <li>• Department of Seniors, Disability Services, and Aboriginal and Torres Strait Islander Partnerships for disclosures about danger to the health and safety of a person with a disability</li> <li>• Office of the Public Guardian for disclosures about danger to the health and safety of a person with a disability</li> <li>• Department of Environment and Science disclosures about danger to the environment</li> <li>• A Member of the Legislative Assembly (MP) for any wrongdoing or danger</li> <li>• The Chief Judicial Officer of a court or tribunal in relation to a disclosure about wrongdoing by a judicial officer.</li> </ul> |

## Disclosures to journalists

A disclosure can also be made to a journalist if the following conditions have been met:

- a valid PID was initially made to a proper authority, and
- the proper authority:
  - decided not to investigate or deal with the disclosure, or
  - investigated the disclosure but did not recommend taking any action, or
  - failed to notify the discloser within six months of making the disclosure whether or not the disclosure was to be investigated or otherwise dealt with.

A person who makes a disclosure to a journalist in these circumstances is protected under the PID Act. However, disclosers should be aware that journalists are not bound under the confidentiality provisions of section 65 of the PID Act.

## Making a PID

### How do I make a PID?

A discloser can make a PID in any way, including anonymously, either verbally or in writing. To assist in the assessment, and any subsequent investigation of a PID, disclosers are requested to:

- provide contact details (this could be an email address that is created for the purpose of making the disclosure or a telephone number)
- provide as much information as possible about the suspected wrongdoing, including:
  - who was involved
  - what happened
  - when it happened
  - where it happened
  - whether there were any witnesses, and if so who they are
  - any evidence that supports the PID, and where the evidence is located
  - any further information that could help investigate the PID
- provide this information in writing.

### How do I submit a PID?

PIDs can be received by the LAO in any of the following:

**By post:**

Att: PID Coordinator  
Office of the Land Access Ombudsman  
Reply Paid 87700  
PO Box 15148  
City East QLD 4002

**By email:**

[corporatelao@lao.org.au](mailto:corporatelao@lao.org.au)

**By phone:**

07 3181 2411 (ask to speak to the Senior Dispute Resolution Officer in their role as PID Coordinator)

**In person:**

Level 16, 53 Albert Street, Brisbane - please phone first for an appointment.

## Assessment of a PID

### Deciding whether a matter is a PID

If there is any doubt as to whether a matter is a PID, further information may be obtained to inform the decision. If doubt remains, the matter will be considered and managed as a PID. Mere disagreements over policy do not meet the threshold for a PID under the PID Act.

Where a discloser states they are making a PID, but it is assessed that the matter is not a PID the LAO will advise the discloser:

- that their information has been received but was not assessed as a PID
- the reasons for the decision
- the review rights available if the discloser is dissatisfied with the decision and how to request review
- any action the LAO proposes to take in relation to the matter
- any other options the discloser has in relation to the matter.

### Assessing a PID

The disclosure will be assessed in accordance with the PID Act, the PID standards, the LAO's Public Interest Disclosure Procedure and any other relevant procedure(s).

Once the matter has been assessed as a PID, the LAO will advise the discloser:

- that their information has been received and assessed as a PID
- the action to be taken by the LAO in relation to the disclosure, which could include referring the matter to an external agency, or investigating
- the likely timeframe involved
- the name and contact details of the LAO support officer they can contact for updates or advice
- of the discloser's obligations regarding confidentiality
- the protections the discloser has under the PID Act
- the commitment of the LAO to keep appropriate records and maintain confidentiality, except where permitted under the PID Act
- how updates regarding intended actions and outcomes will be provided to the discloser
- contact details for the LAO Employee Assistance Program.

If the PID has been made anonymously and the discloser has not provided any contact details, the LAO will not be able to acknowledge the PID or provide any updates.

### Referring a PID

If the LAO decides there is another proper authority that is better able to deal with the PID, the PID may be referred to that agency. This may be because:

- the PID concerns wrongdoing by that agency or an employee of that agency
- that agency has the power to investigate or remedy the matter.

Before referring the PID to another agency, the LAO will conduct a risk assessment, and will not proceed with the referral if there is an unacceptable risk of reprisal.

It may also be necessary to refer the PID to another agency because of a legislative obligation, for example, refer a matter to the Crime and Corruption Commission where there is a reasonable suspicion that the matter involves or may involve corrupt conduct (as required by section 38 of the [Crime and Corruption Act 2001](#)).

The confidentiality obligations of the PID Act permit appropriate officers of the LAO to communicate with another agency about the referral of a PID. Officers will exercise discretion in their contacts with any other agency. The discloser will be advised of the action taken by the LAO.

### **Risk assessment and protection from reprisal**

Disclosers should not suffer any form of detriment because of making a PID. Upon receiving a PID, the LAO will conduct a risk assessment to assess the likelihood of the discloser (or witnesses or affected third parties) suffering reprisal action because of having made the disclosure. This assessment will consider the actual and reasonably perceived risk of the discloser (or witnesses or affected third parties) suffering detriment and will include consultation with the discloser.

A risk assessment will be undertaken if the discloser is anonymous based on information available in the PID. The risk assessment will also consider the risk to persons who may be suspected of making the PID.

Consistent with the assessed level of risk, the LAO will develop and implement a risk management plan and arrange any reasonably necessary support or protection for the discloser (or witnesses or affected third parties).

The LAO will regularly reassess the risk of reprisal while the PID is being managed, in consultation with the discloser, and review the risk management plan if required.

In the event of reprisal action being alleged or suspected, the LAO will:

- attend to the safety of the discloser (or witnesses or affected third parties) as a matter of priority
- review its risk assessment, risk management plan and any protective measures needed to mitigate any further risk of reprisal
- manage any allegation of a reprisal as a PID in its own right.

### **Reasonable management action is not reprisal**

Making a PID does not protect the discloser from disciplinary or criminal action if the discloser has been involved in improper conduct. A discloser who is an employee remains subject to reasonable management action in relation to their work conduct.

Reasonable management action includes a reasonable appraisal of work performance, a reasonable requirement to undertake counselling, a reasonable suspension from the workplace or a reasonable disciplinary action.

### **Supporting the discloser**

The LAO recognises that providing appropriate support to a discloser is an important feature of effective PID management.

An assessment will be undertaken to identify the support needs of the discloser. Where appropriate, a PID Support Officer will be assigned to the discloser. The PID Support Officer will assist the discloser to access information about PIDs, protections available under the PID Act and the PID management process. The PID Support Officer will proactively contact the discloser to offer support.

Information and support will be provided to the discloser until the matter is finalised.

Making a PID does not prevent reasonable management action. That means that the discloser will continue to be managed in accordance with normal, fair and reasonable management practices during and after the handling of the PID.

## Investigation of PIDs

### Investigating a PID

If a decision is made to investigate a PID, this will be done with consideration for the:

- principles of natural justice
- obligation under the PID Act to protect confidential information
- obligation under the PID Act to protect officers from reprisal
- interests of subject officers.

If, as a result of investigation, the information about wrongdoing provided in the PID is substantiated, appropriate action will be taken.

Where the investigation does not substantiate wrongdoing, the LAO will review systems, policies and procedures to identify whether there are improvements that can be made and consider if staff training is required.

### Rights of subject officers

The LAO acknowledges that for officers who are the subject of a PID the experience may be stressful. The LAO will protect their rights by:

- assuring them that the PID will be dealt with impartially, fairly and reasonably in accordance with the principles of natural justice
- confirming that the PID is an allegation only until information or evidence obtained through an investigation substantiates the allegation
- providing them with information about their rights and the progress and outcome of any investigation
- referring them to the Employee Assistance Program for support.

Information and support will be provided to a subject officer until the matter is finalised.

### Communication with the discloser

Under the PID Act, the LAO must give reasonable information to a discloser.

The LAO will acknowledge receipt of the PID in writing as soon as practicable. The discloser will be provided with information that meets the requirements of the PID Act and the standards issued by the Queensland Ombudsman, including:

- the action that will be taken in response to the PID
- the protections under the PID Act
- confidentiality obligations of the discloser and the LAO
- support arrangements.

The LAO will maintain contact with the discloser and provide regular updates during the management of the PID.

In accordance with the PID Act, after finalising action in response to the PID, the LAO will advise the discloser in writing of the action taken and the results of the action.

### Declining to act on a PID

Under the PID Act, the LAO may decide not to investigate or deal with a PID in various circumstances, including:

- the information disclosed has already been investigated or dealt with by another process
- the information disclosed should be dealt with by another process
- the age of the information makes it impractical to investigate
- the information disclosed is too trivial and dealing with it would substantially and unreasonably divert the LAO from the performance of its functions
- another agency with jurisdiction to investigate the information has informed the LAO that an investigation is not warranted.

If a decision is made not to investigate or deal with a PID the LAO will give the discloser written reasons for that decision.

If the discloser is dissatisfied with the decision, they can request a review by writing to the Land Access Ombudsman within 28 days of receiving the written reasons for decision.

## Confidentiality and record-keeping

### Confidentiality

While the LAO will make every attempt to protect confidentiality, a discloser's identity may need to be disclosed to:

- provide natural justice to subject officers
- respond to a court order, legal directive, or court proceedings.

The LAO will ensure that communication with all parties involved will be arranged discreetly to avoid identifying the discloser wherever possible.

Disclosers should be aware that while the LAO will make every attempt to keep their details confidential, it cannot guarantee that others will not try to deduce their identity.

### Record-keeping

In accordance with its obligations under the PID Act and the [Public Records Act 2002](#), the LAO will ensure that:

- accurate data is collected about the receipt and management of PIDs
- anonymised data is reported to the Office of the Queensland Ombudsman in their role as the oversight agency, through the PID reporting database.

Records about disclosures, investigations, and related decisions will be kept secure and accessible only to appropriately authorised people involved in the management of the PID.

The discloser will be advised of the conclusion of any organised support arrangements following completion of the investigation and the finalisation of action taken. This will signal the end of the reporting process and the finalisation of the matter.

## Definitions

For this policy and procedure, the following definitions apply:

| TERM                            | DEFINITION  |
|---------------------------------|---|
| <b>Administrative action</b>    | a) means any action about a matter of administration, including, for example: <ul style="list-style-type: none"> <li>(i) a decision and an act; and</li> <li>(ii) a failure to make a decision or do an act, including a failure to provide a written statement of reasons for a decision; and</li> <li>(iii) the formulation of a proposal or intention; and</li> <li>(iv) the making of a recommendation, including a recommendation made to a Minister; and</li> <li>(v) an action taken because of a recommendation made to a Minister; and</li> </ul> and <p>(b) does not include an operational action of a police officer or of an officer of the Crime and Corruption Commission.</p>   |
| <b>Confidential information</b> | a) includes - <ul style="list-style-type: none"> <li>(i) information about the identity, occupation, residential or work address or whereabouts of a person –               <ul style="list-style-type: none"> <li>A) who makes a public interest disclosure; or</li> <li>B) against whom a public interest disclosure has been made;</li> </ul>               and             </li> <li>ii) information disclosed by a public interest disclosure; and</li> <li>iii) information about an individual’s personal affairs; and</li> <li>iv) information that, if disclosed, may cause detriment to a person and</li> </ul> b) does not include information publicly disclosed in a public interest disclosure made to a court, tribunal or other entity that may receive evidence under oath, unless further disclosure of the information is prohibited by law  |
| <b>Corrupt conduct</b>          | As defined in section 15 of the <a href="#">Crime and Corruption Act 2001</a> <p>(1) <b>Corrupt conduct</b> means conduct of a person, regardless of whether the person holds or held an appointment, that—</p> <p>(a) adversely affects, or could adversely affect, directly or indirectly, the performance of functions or the exercise of powers of—</p> <ul style="list-style-type: none"> <li>(i) a unit of public administration; or</li> <li>(ii) a person holding an appointment; and</li> </ul> <p>(b) results, or could result, directly or indirectly, in the performance of functions or the exercise of powers mentioned in paragraph (a) in a way that—</p> <ul style="list-style-type: none"> <li>(i) is not honest or is not impartial; or</li> <li>(ii) involves a breach of the trust placed in a person holding an appointment, either knowingly or recklessly; or</li> <li>(iii) involves a misuse of information or material acquired in or in connection with the performance of functions or the exercise of powers of a person holding an appointment; and</li> </ul> |

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|                   | <p>(c) would, if proved, be—</p> <ul style="list-style-type: none"> <li>(i) a criminal offence; or</li> <li>(ii) a disciplinary breach providing reasonable grounds for terminating the person's services if the person is or were the holder of an appointment.</li> </ul> <p>(2) <b>Corrupt conduct</b> also means conduct of a person, regardless of whether the person holds or held an appointment, that—</p> <ul style="list-style-type: none"> <li>(a) impairs, or could impair, public confidence in public administration; and</li> <li>(b) involves, or could involve, any of the following— <ul style="list-style-type: none"> <li>(i) collusive tendering;</li> <li>(ii) fraud relating to an application for a licence, permit or other authority under an Act with a purpose or object of any of the following (however described)— <ul style="list-style-type: none"> <li>(A) protecting health or safety of persons;</li> <li>(B) protecting the environment;</li> <li>(C) protecting or managing the use of the State's natural, cultural, mining or energy resources;</li> </ul> </li> <li>(iii) dishonestly obtaining, or helping someone to dishonestly obtain, a benefit from the payment or application of public funds or the disposition of State assets;</li> <li>(iv) evading a State tax, levy or duty or otherwise fraudulently causing a loss of State revenue;</li> <li>(v) fraudulently obtaining or retaining an appointment; and</li> </ul> </li> </ul> <p>(c) would, if proved, be—</p> <ul style="list-style-type: none"> <li>(i) a criminal offence; or</li> <li>(ii) a disciplinary breach providing reasonable grounds for terminating the person's services, if the person is or were the holder of an appointment.</li> </ul> |
| <b>Detriment</b>  | <p>Includes –</p> <ul style="list-style-type: none"> <li>• personal injury or prejudice to safety; and</li> <li>• property damage or loss; and</li> <li>• intimidation or harassment; and</li> <li>• adverse discrimination, disadvantage or adverse treatment about career, profession, employment, trade, or business; and</li> <li>• financial loss; and</li> <li>• damage to reputation, including, for example, personal, professional, or business reputation.</li> </ul> <p>See Schedule 4 (Dictionary) of the PID Act.</p>  |
| <b>Disability</b> | <p>As defined in section 11 of the <a href="#">Disability Services Act 2006</a>, for the purposes of this procedure:</p> <p>(1) A disability is a person's condition that—</p> <ul style="list-style-type: none"> <li>(a) is attributable to— <ul style="list-style-type: none"> <li>(i) an intellectual, psychiatric, cognitive, neurological, sensory or physical impairment; or</li> <li>(ii) a combination of impairments mentioned in subparagraph (i); and</li> </ul> </li> <li>(b) results in— <ul style="list-style-type: none"> <li>(i) a substantial reduction of the person's capacity for communication, social interaction, learning, mobility or self-care or management; and</li> </ul> </li> </ul>  |

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|                               | <p>(ii) the person needing support.</p> <p>(2) For subsection (1), the impairment may result from an acquired brain injury.</p> <p>(3) The disability must be permanent or likely to be permanent.</p> <p>(4) The disability may be, but need not be, of a chronic episodic nature</p>  |
| <b>Discloser</b>              | A person who makes a disclosure in accordance with the <a href="#">Public Interest Disclosure Act 2010</a> .  |
| <b>Employee</b>               | of an entity, includes a person engaged by the entity under a contract of service.  |
| <b>Investigation</b>          | For the purposes of this procedure, investigation includes any enquiry undertaken to establish whether the information provided in a PID can be substantiated, including a review or audit.   |
| <b>Journalist</b>             | A person engaged in the occupation of writing or editing material intended for publication in the print or electronic news media.   |
| <b>Maladministration</b>      | <p>As defined in schedule 4 of the <a href="#">Public Interest Disclosure Act 2010</a>, maladministration is administrative action that—</p> <p>(a) was taken contrary to law; or</p> <p>(b) was unreasonable, unjust, oppressive, or improperly discriminatory;</p> <p>or</p> <p>(c) was in accordance with a rule of law or a provision of an Act or a practice that is or may be unreasonable, unjust, oppressive, or improperly discriminatory in the particular circumstances; or</p> <p>(d) was taken—</p> <p>(i) for an improper purpose; or</p> <p>(ii) on irrelevant grounds; or</p> <p>(iii) having regard to irrelevant considerations; or</p> <p>(e) was an action for which reasons should have been given, but were not given; or</p> <p>(f) was based wholly or partly on a mistake of law or fact; or</p> <p>(g) was wrong.</p> |
| <b>Natural justice</b>        | <p>Natural justice, also referred to as ‘procedural fairness’ applies to any decision that can affect the rights, interests, or expectations of individuals in a direct or immediate way. Natural justice is at law a safeguard applying to an individual whose rights or interests are being affected.</p> <p>The rules of natural justice, which have been developed to ensure that decision-making is fair and reasonable, are:</p> <ul style="list-style-type: none"> <li>• avoid bias; and</li> <li>• give a fair hearing.</li> <li>• act only based on logically probative evidence.</li> </ul>   |
| <b>Organisational support</b> | <p>For the purposes of this policy and procedure, organisational support means actions such as, but not limited to:</p> <ul style="list-style-type: none"> <li>• providing moral and emotional support</li> <li>• advising disclosers about agency resources available to handle any concerns they have because of making their disclosure</li> <li>• appointing a mentor, confidante, or other support officer to assist the discloser through the process</li> <li>• referring the discloser to the agency’s Employee Assistance Program or arranging for other professional counselling</li> <li>• generating support for the discloser in their work unit where appropriate</li> </ul>  |

|   |   |
|---|---|
|   | <ul style="list-style-type: none"> <li>ensuring that any suspicions of victimisation or harassment are dealt with</li> <li>maintaining contact with the discloser</li> <li>negotiating with the discloser and their support officer a formal end to their involvement with the support program when it is agreed that they no longer need assistance.</li> </ul>  |
| <b>Proper authority</b>                 | A person or organisation that is authorised under the <a href="#">Public Interest Disclosure Act 2010</a> to receive disclosures.   |
| <b>Public officer</b>                   | A public officer, of a public sector entity, is an employee, member or officer of the entity.   |
| <b>Reasonable belief</b>                | A view which is objectively fair or sensible.   |
| <b>Reasonable management action</b>     | Action taken by a manager in relation to an employee, includes any of the following taken by the manager— <ul style="list-style-type: none"> <li>(a) a reasonable appraisal of the employee’s work performance;</li> <li>(b) a reasonable requirement that the employee undertake counselling;</li> <li>(c) a reasonable suspension of the employee from the employment workplace;</li> <li>(d) a reasonable disciplinary action;</li> <li>(e) a reasonable action to transfer or deploy the employee;</li> <li>(f) a reasonable action to end the employee’s employment by way of redundancy or retrenchment;</li> <li>(g) a reasonable action in relation to an action mentioned in paragraphs (a) to (f);</li> <li>(h) a reasonable action in relation to the employee’s failure to obtain a promotion, reclassification, transfer, or benefit, or to retain a benefit, in relation to the employee’s employment.</li> </ul> |
| <b>Reprisal</b>                         | <p>The term ‘reprisal’ is defined under the <a href="#">Public Interest Disclosure Act 2010</a> as causing, attempting to cause or conspiring to cause detriment to another person in the belief that they or someone else:</p> <ul style="list-style-type: none"> <li>has made or intends to make a disclosure; or</li> <li>has been or intends to be involved in a proceeding under the disclosure Act against any person.</li> </ul> <p>Reprisal under the <a href="#">Public Interest Disclosure Act 2010</a> is a criminal offence and investigations may be undertaken by the Queensland Police Service.</p>  |
| <b>PID Standard</b>                     | <a href="#">Public Interest Disclosure Standards</a> issued by the Queensland Ombudsman under s 60 of the PID Act.  |
| <b>Proper authority</b>                 | <p>Persons and organisations authorised under the PID Act to receive public interest disclosures.</p> <p><i>Examples of proper authorities are —</i></p> <ul style="list-style-type: none"> <li>a public sector organisation that is the subject of the PID. A public sector entity is a proper authority if the disclosure is about the conduct of that entity or its employees.</li> <li>an entity that has authority to investigate the matter. For example, the Crime and Corruption Commission is a proper authority for disclosures about corrupt conduct.</li> <li>the Chief Judicial Officer of a court or tribunal when the report is about suspected corrupt conduct or reprisal by judicial officers.</li> <li>a Member of the Legislative Assembly (an MP).</li> </ul>  |
| <b>Public Interest Disclosure (PID)</b> | A disclosure of information specified in the <a href="#">Public Interest Disclosure Act 2010</a> (s 12 and s 13) and made to an appropriate public sector entity that has the responsibility or power to take appropriate action about the information disclosed or to provide an appropriate remedy.   |

|                                 |   |
|---------------------------------|---|
| <b>Reprisal</b>                 | Causing, attempting to, or conspiring to cause detriment to another person because, or in the belief that, they have made, or intend to make, a PID.<br>See s 40 of the PID Act.  |
| <b>Subject officer</b>          | An officer who is the subject of allegations of wrongdoing made in a disclosure.  |
| <b>Substantial and specific</b> | Substantial means 'of a significant or considerable degree'. It must be more than trivial or minimal and have some weight or importance.<br><br>Specific means "precise or particular". This refers to conduct or detriment that can be identified or particularised as opposed to broad or general concerns or criticisms. |

## Related documents

This policy and procedure should be read in conjunction with the following resources:

- the LAO's Public Interest Disclosure Management Plan
- [Public Interest Disclosure Standards](#) issued by the Queensland Ombudsman under s 60 of the PID Act.
- the [Code of Conduct for the Queensland Public Service](#)
- the following PID guides published by the Queensland Ombudsman:
  - [Managing a public interest disclosure program - A guide for public sector organisations](#)
  - [Making a public interest disclosure: A guide for individuals working in the public sector](#)
  - [Handling a public interest disclosure: A guide for public sector managers and supervisors](#)
- The public interest disclosure resources available on the Queensland Ombudsman's website at [www.ombudsman.qld.gov.au](http://www.ombudsman.qld.gov.au).

## Legislation

- [Crime and Corruption Act 2001](#)
- [Public Interest Disclosure Act 2010](#)
- [Public Sector Ethics Act 1994](#)
- [Public Service Act 2008](#)

## Further information

For further information regarding this policy and procedure, please contact:

- your manager or supervisor
- the Senior Dispute Resolution Officer (the LAO's PID Coordinator) by phone on 07 3181 2411 or by email at [corporatelao@lao.org.au](mailto:corporatelao@lao.org.au).

## Review

This policy and procedure will be reviewed within one year of the approval date.

## Approval



**Jane Pires**  
**Ombudsman**  
**Office of the Land Access Ombudsman**  
 Date: 26/10/2022

## Version History

| VERSION | DATE                   | ACTION   | DESCRIPTION / COMMENTS |
|---------|------------------------|--|------------------------|
| 1.0     | 15/04/2019             |  | First release          |
| 1.0     | 15/04/2020             | Amend SIO to SDRO  | Internal review        |
| 1.1     | 14/4/2021<br>12/8/2021 | Amended OLAO to LAO<br>Amended LAO email and<br>physical address details | Internal review        |
| 2.0     |                        | Rewrite  | Internal review        |

## Keywords

Public interest disclosure, PID, PID Coordinator, corrupt conduct, wrongdoing, maladministration, misuse of public resources